EQUATORIALE HOLDINGS LIMITED
(Singapore UEN No. 202215044K)
(the "**Company**")

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Annual General Meeting ("**AGM**") of the Company will be convened and held using virtual meeting technology on **Wednesday**, **24 June 2026 at 5:00 pm (Singapore Time)** to transact the following business:

AS ORDINARY BUSINESS

To consider and if thought fit, to pass the following as Ordinary Resolutions, with or without modifications:

1. **Resolution 1**: To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2025 and the Directors' Statement and Independent Auditor's Report thereon.

2. **Resolution 2**: To re-appoint PricewaterhouseCoopers LLP as auditor of the Company to hold office until the next Annual General Meeting of the Company and to authorize the Directors to fix their remuneration.

BY ORDER OF THE BOARD

Gaurav Dutta (Mr.)
Company Director
Singapore, 8 June 2026

Notes:

1. The AGM will be held by electronic means (the "**Virtual Meeting**"). Members will not be able to attend the AGM physically

Participating in the AGM – Virtual Meeting *(Pre-registration required)*

2. The proceedings of the AGM will be streamed through a video webcast and an audio-only feed. Members, and (where applicable) duly appointed proxies and representatives who wish to attend the Virtual Meeting must pre-register.

   (a) Pre-registration will take place through https://go.lumiengage.com/ehl2026agm from Monday, 8 June 2026 up to 5.00 p.m. on Sunday, 21 June 2026.

   (b) Successful registrants will receive an email by 12.00 p.m. on Tuesday, 23 June 2026 containing a link and telephone number (toll payable) to access the Virtual Meeting.

   (c) Registrants who do not receive the email with the details for Virtual Meeting by 12.00 p.m. on Tuesday, 23 June 2026 should contact the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at (65) 6536 5355 (during office hours) or via email at bcasmeetings@boardroomlimited.com before 12.00 p.m. on Wednesday, 24 June 2026.

Voting

3. Voting at the AGM (and at any adjournment thereof) will be by way of a poll. Members who wish to vote on the resolution at the AGM may:

   (a) (where such shareholders are individuals) vote "live" via the live audio-visual webcast at the AGM or (whether such shareholders are individuals or corporates) appoint a proxy(ies) (other than the Chairman of the AGM) to vote "live" via the live audio-visual webcast at the AGM on their behalf; or

   (b) (whether such shareholders are individuals or corporates) appoint the Chairman of the AGM as their proxy to vote on their behalf at the AGM.

4. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument.

   (b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.

   "**Relevant intermediary**" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

5. A proxy need not be a member of the Company.

6. The instrument appointing a proxy shall be available at https://go.lumiengage.com/ehl2026agm and Company's website https://equatorialeholdings.com/investors/, under tab "Notices and Announcements", from 8 June 2026 onwards and must be submitted to the Company in the following manner:

   (a) if sent personally or submitted by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate Advisory Services Pte Ltd at 1 Harbourfront Avenue #14-07 Keppel Bay Tower, Singapore 098632; or

   (b) if submitted electronically, via email to investors@equatorialeholdings.com.

   in either case, not less than seventy-two (72) hours before the time appointed for holding the AGM. Members of the Company are strongly encouraged to submit completed proxy forms electronically via email.

Questions in advance

9. Members are encouraged to submit questions relating to the Agenda of the AGM via email to investors@equatorialeholdings.com at least seventy-two (72) hours before the AGM.

10. The Company may be required to change its AGM arrangements at short notice. Members who have pre-registered will be notified via email if there are any updates on the AGM schedule.

Key Dates

11. Members are requested to kindly take note of the following key dates and times (Singapore Local Time):

Date	Actions
8 June 2026	Pre-registration for Virtual Meeting opens at **https://go.lumiengage.com/ehl2026agm**.
By 5:00 p.m. on 21 June 2026	Deadline for shareholders to pre-register for the Virtual Meeting.
By 5:00 p.m. on 21 June 2026	All proxy forms to be submitted. Submit questions relating to the agenda of the AGM via email to investors@equatorialeholdings.com
By 12:00 p.m. on 23 June 2026	Shareholders who registered for the Virtual Meeting should receive an email with access details. Shareholders who do not receive the confirmation email should immediately contact the Company's Share Registrar at (65) 6536 5355 or bcasmeetings@boardroomlimited.com.
By 5:00 p.m. on 24 June 2026	Log in to the Virtual Meeting.

Printed Copies of Documents

12. Members may access soft copies of the Audited Financial Statements for the financial period ended 31 December 2025 shall at https://go.lumiengage.com/ehl2026agm and Company's website https://equatorialeholdings.com/investors/, under tab "Documents for Shareholders", from 8 June 2026 onwards

13. Members who wish to receive printed copies of the Audited Financial Statements for the financial period ended 31 December 2025 shall make use of the request form available at https://go.lumiengage.com/ehl2026agm and Company's website https://equatorialeholdings.com/investors/, under tab "Notices and Announcements", from 8 June 2026 onwards, which must be submitted to the Company in the following manner:

    (a) if sent personally or submitted by post, be lodged at the office of Company's Share Registrar, Boardroom Corporate Advisory Services Pte. Ltd of 1 Harbourfront Avenue #14-07 Keppel Bay Tower, Singapore 098632;

    (b) if submitted by electronically, via email to investors@equatorialeholdings.com;

in either case, by 22 June 2026. Members of the Company are strongly encouraged to submit their completed request forms electronically via email. The printed documents will be mailed to you within 10 working days upon receiving your request.

Personal data privacy:

By submitting an instrument appointing a proxy(ies) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company: (a) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "Purposes"); (b) warrants that where the member discloses the personal data of the member's proxy(ies) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) for the Purposes; and (c) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.